



About Cargill

Cargill's 160,000 employees across 70 countries work relentlessly to achieve our purpose of nourishing the world in a safe, responsible and sustainable way.

Every day, we connect farmers with markets, customers with ingredients, and people and animals with the food they need to thrive. We combine 159 years of experience with new technologies and insights to serve as a trusted partner for food, agriculture, financial and industrial customers in more than 125 markets. Cargill is committed to making the future of food and agriculture more diverse, equitable and inclusive with a range of proactive programs, both internally and externally, to promote this objective.

Cargill has had a presence in Australia since 1967. Since that time, we have continued to invest and to grow to be one of the major agricultural businesses in Australia. We have approximately 310 employees in Australia, working from locations in Victoria, New South Wales, South Australia, Western Australia and Queensland.

Cargill has strong relationship with a broad range of customers and we seek to work with them to be their



preferred partner in a sustainable food and feed supply. In Australia, we are a trusted service provider to thousands of farmer customers from across the country, purchasing grain, storing, handling and transporting grains and oilseed. We connect our farmer customers with an extensive network of demand customers in Australia and around the globe, working directly with flour millers, food manufacturers, retailers and feed millers. We work closely with our demand customers to meet their business needs in fulfilling their food and feed requirements.

Cargill in Australia

Grains & Oilseeds Origination
Field & Digital Services

Crush & Refining
Canola & Cotton

Grain Storage, Handling & Supply Chain

Sustainability
Cargill SustainConnect™ & Environmental Markets

Export & Domestic Merchandising & Risk Products

Food & Beverage



Our Products and Services



GRAINS AND OILSEEDS

Cargill Australia is a major marketer of Australian grains and oilseeds to supply our crush plants and domestic and international customers in the food processing, animal feed and meat industries. Cargill Australia processes canola, cottonseed, sunflower seed and soybeans annually at its three crush plants in Australia, producing protein meal and vegetable oils for the feed and food industries.

Cargill Australia also provides a range of differentiated price risk management and logistical solutions. Cargill's extensive network of international trading offices provides comprehensive access to global markets for Australian grown grain and oilseeds.

ORIGINATION

Cargill has an extensive field origination network with farm marketers located across Australia, partnering with farmers to provide them with access to our wide range of marketing and risk management tools, including a full digital service offering through our Customer Hub platform. The Customer Hub brings together all services into a single digital platform enabling customers to perform a wide range of actions, from analysing price trends, through to online contracting and managing all business administration requirements.



STORAGE AND HANDLING

Cargill's GrainFlow business operates a network of 16 storage centres in Queensland, New South Wales, Victoria and South Australia. These sites provide efficient and cost effective receipt, storage and outturn of large quantities of bulk grains and oilseeds.

Cargill Australia also has a storage and handling facility joint venture with Altona Ag at Temora in New South Wales.



CANOLA AND COTTON CRUSH, MEAL AND REFINED OILS

Canola is well known for producing one of the world's healthiest vegetable oils and its importance as an environmentally-friendly biofuel is growing. Australian canola is grown using sustainable farming systems and can be certified as meeting sustainability criteria for market access to Europe for use in biofuel. Canola meal is a co-product of canola that is available after the seed has been crushed and the oil extracted. The high-quality protein meal can be used for cattle, poultry, swine and fish diets.

Cargill Australia's oil refinery is located in Newcastle, New South Wales. The operation refines canola and cottonseed oils.

The Cargill refinery in Newcastle is fully integrated with an existing multi-seed crush facility which is conveniently located on the Newcastle Port.

Cargill also has a canola crush facility in Footscray, Victoria. The oil and meal produced at Footscray is sold to domestic customers and exported via the Port of Melbourne.

In 2023, Cargill announced that we will be investing \$AUD100 million in our crush assets. The investment includes; upgrading and restarting our Narrabri Plant to dehull cotton with the Cottonseed meals sent to Newcastle for processing; upgrading our Newcastle plant to become a cotton and canola switch plant, increasing the overall crush capacity of the plant; and finally upgrading the Footscray plant, increasing capacity and improving site access and site facilities.

In 2024, Cargill announced that we are investigating the potential to develop a world-class canola crush plant on a site in the Kwinana Port precinct in Western Australia.

Food and Beverage



SUPPLY CHAIN

Cargill has significant expertise and a strong customer focus in managing all aspects relating to agricultural supply chains through our Business Operations and Supply Chain Team. This team is organised around four key areas, namely Planning and Customer Service, Sourcing, Operations/Execution and Trade Execution. Our supply chain team has full involvement and oversight of the end to end supply chain, from origination of grain up-country, including on farm sourcing, through to supply into the domestic and export markets. Cargill's supply chain assets include storage and handling facilities, investments in rail as well as long-term supply access agreements with key suppliers across the industry. We also move a significant volume of grain and oilseed through the road freight network.

Cargill has a strong export focus across all major export zones and operates a just in time ship loading facility at the Port of Adelaide. Our supply chain team secures port access agreements and operates a shipping program to maximise the efficiency of our export plans and operations and is supported by our trade execution team who manages the full range of services from export regulations through to sales contracts.

Safety is a major priority for everyone at Cargill and especially our supply chain team. We have a major focus on Chain of Responsibility systems and regulations and an active part of the Grain Transport Safety Network.

RISK MANAGEMENT

Cargill Risk Management (CRM) works with customers to understand their business objectives, pricing needs and market views to create tailored risk management solutions which mitigate risks and uncertainty by having a more diversified pricing portfolio.

Globally, CRM serves customers in 71 countries across more than 50 markets, including grains, meats, soft oils, proteins, energy, metals, dairy and foreign exchange markets. CRM in Australia has an office in Melbourne and strives to provide risk management solutions at both the corporate and agricultural producer level. The focus of CRM's activity in Australia is in grain, oilseeds, fibre and sugar markets.



Cargill's Food and Beverage industry was established in Australia 2007 to market a range of sweeteners, starches, texturisers and health and nutritional products. With a local customer service desk, distributors and warehouses throughout Australia and New Zealand they are able to bring you the full range of Cargill ingredients from all regions of the globe.

Our product range includes the following:

- Maltodextrin
- Dextrose Monohydrate & Anhydrous
- Native maize & tapioca starch
- Polyols – Erythritol, Isomalt, Maltitol, Mannitol, Sorbitol
- Alginates
- Hydrocolloids – Carrageenan, Locust Bean Gum, Xanthan Gum
- Pectin
- Lecithin
- Modified Starch
- Soy Proteins
- Plant Sterols
- Steviocides
- Tropical palm oil

Cargill's Food Ingredients businesses can connect you with Cargill's research, product and applications development, and technical service teams worldwide.

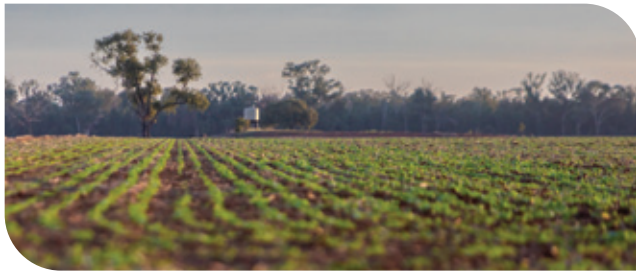
TEYS AUSTRALIA

Formed in September 2011, Teys Australia is a joint venture merging the Teys Bros and Cargill Beef Australia processing and cattle feeding businesses. Teys Australia operates a group of assets which are strategically located across the eastern seaboard of Australia. The joint venture combines all the beef processing and cattle feeding operations previously run by Teys and Cargill Beef Australia, as well as Teys' tannery and value added facilities, and Teys' share of its wholesale divisions.

Sustainability

Sustainability is core to our purpose to nourish the world in a safe, responsible and sustainable way.

Our global sustainability strategy sets clear priorities based on the most material issues to our business. We identified Climate, Land & Water and People by evaluating the environmental, social and economic impacts of our diverse business and supply chains. As we drive progress against these areas, we'll do so by engaging, empowering and advancing sustainable practices across farm and field, because we believe agriculture is how we'll deliver climate change outcomes.



CLIMATE COMMITMENTS

- Reduce greenhouse gas emissions in our operations by 10% by 2025.
- Reduce scope 3 greenhouse gas emissions in our supply chain by 30% per tonne of product sold by 2030.



LAND AND WATER COMMITMENTS

- Enable a water positive impact across our operations, supply chains, and communities by 2030.
- Transform our agricultural supply chains to be deforestation-free by 2030.



PEOPLE COMMITMENTS

- Promote and respect human rights as outlined in the Universal Declaration of Human Rights and the UN Sustainable Development Goals.
- Improve the livelihoods of 10 million farmers by 2030 through training in sustainable agriculture practices and better access to markets.



CARGILL ENVIRONMENTAL MARKETS

Cargill provides solutions to customers that help them participate in the growing area of environmental markets.

Our flagship product is Cargill SustainConnect™ which helps farmers connect with new and emerging markets as the world looks to agriculture to help mitigate climate change as well as providing farmers the opportunity to earn money for their work as custodians of the land.

Cargill provides farmers compensation, access to technical support, simple enrolment, data collection, transparent measurement and verification options.

The Arnott's Group is a founding customer of Cargill's SustainConnect™ program, recognizing the need to protect the land on which they rely by sourcing their ingredients sustainably.



COMMUNITY

Cargill values the communities in which we operate and recognise the role we play as a socially responsible company.

Through the Cargill Cares program in recent years, Cargill has supported victims of record breaking bushfires, drought and floods, largely working with key organisations, such as the Country Fire Authority and the Foundation for Rural and Regional Renewal. We also work with local organisations and sporting clubs to support farming communities, including Active Farmers who are focused on mental health, through to local sponsorships of sporting clubs.

Cargill also supports FareShare, a charity which has been cooking free, nutritious meals for people doing it tough since 2001.

FareShare operates Australia's largest non-profit kitchens in Melbourne and Brisbane where chefs and volunteers work hand in hand to cook the best possible meal for every person in need.

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